ú ü Wë å p …Þ " ®!

Kunming Dianchi Water Treatment Co., Ltd.

€ õ • 6 [O • q 7 W Ó m Y p …Þ " ®! •

(A joint stock company incorporated in
the People's Republic of China with limited liability)

p …þ î STOCK CODE: 3768

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INTERIM REPORT

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CONSUMMATION & SUSTAINABILITY

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5	CHAPTER TWO K Z Ý	LETTER FROM THE CHAIRPERSON è + — ç Ø
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CHAPTER ONE CORPORATE INFORMATION
K S Ý ® ! Ø

REGISTERED NAME OF THE COMPANY ® ! , › ¤ H	Kunming Dianchi Water Treatment Co., Ltd.	ú ü W ë å p ... Þ " ® !
REGISTERED OFFICE AND HEADQUARTERS IN THE PRC • 7 W ® g ¿ < Å	Wastewater Treatment Plant No. 7 Kunming Dianchi Tourist Resort Yunnan Province PRC	• 7 ® Ì ² ú ü 9 W ë Ú 7 ÿ K V î å ˆ # @
PRINCIPAL PLACE OF BUSINESS IN HONG KONG 0 ¥ ô 8 Ã	Room 1901, 19/F, Lee Garden One 33 Hysan Avenue Causeway Bay Hong Kong	0 ¥ Ö _ D Ž 8 33 î ; ä S , 19 } 1901
WEBSITE OF THE COMPANY ® ! c g	www.kmdcwt.com	www.kmdcwt.com
STOCK CODE p ... þ î	03768	03768
LEGAL REPRESENTATIVE OF THE COMPANY ® ! , › þ Œ [	Mr. Zeng Feng	€ \ ‹ [
AUTHORIZED REPRESENTATIVES ¬ Æ þ Œ	Mr. Chiu Ming King *FCG, HKFCG* Mr. Chen Changyong	» ü ý ‹ [*FCG, HKFCG* Ó ù Ç ‹ [
COMPANY SECRETARY ® ! d ã	Mr. Chiu Ming King *FCG, HKFCG*	» ü ý ‹ [*FCG, HKFCG*
INDEPENDENT AUDITOR ù m 2 ª	Mazars CPA Limited 42/F, Central Plaza Wanchai Hong Kong	• 2 : € 0 ¥ •6 ª + Ô Þ " ® ! 0 ¥ D ú • ? 42 }
HONG KONG LEGAL ADVISER TO THE COMPANY ® ! 0 ¥ , ¥ *	Jingtian & Gongcheng LLP Suites 3203-3207, 32/F Edinburgh Tower The Landmark 15 Queen's Road Central Central Hong Kong	) Â ® ª + Ô Þ " , ª , ¥ « 0 ¥ • ¬ § } 8 • 15 î Ä ® ? ® } 32 } 3203 3207

PRC LEGAL ADVISER TO THE COMPANY ® ! • 7 , ¥ *	Yunnan Jianguang Law Firm 14th Floor, Block 2, Nanyuecheng Guangfu Road Xishan District Kunming, Yunnan Province PRC	® Ì ? ª + Ô • 7 ® Ì ² ú ü 9 † ? E) Ì À ì 2 Š 14 }
H SHARE REGISTRAR H p p ... î ¾ ^	Tricor Investor Services Limited 17/F, Far East Finance Centre 16 Harcourt Road Hong Kong	Y 3 Ç N î ¾ Þ " ® ! 0 ¥ € As 816 î Ã – D • Ð17 }
BOARD OF DIRECTORS è + 6		
Executive Directors B è +	Mr. Zeng Feng *(Chairperson)* Mr. Chen Changyong *(General manager)*	€ \ ‹ [*€ è +* — • Ó ù Ç ‹ [

Strategy and Investment Decision Committee · + ~ ³ Ô ‰ p 6	Mr. Zeng Feng *(Chairperson)* Mr. Chen Changyong Ms. Wang Dongfang	€ \ ‹ [*€ ô , ‰ p •* Ó ù Ç ‹ [î Ù ~ {
BOARD OF SUPERVISORS 9 + 6	Mr. Na Zhiqiang *(Chairperson)* Mr. Yao Jianhua Mr. Shao Wei	› v ‹ [*€ ô © •* ü 6 ‹ [‘ ‹ [

PRINCIPAL BANKS
ô » 8 Õ

China Construction Bank • 7 £ Õ	Kunming Chengnan Sub-branch	ú ü ì Ì Õ
China Everbright Bank • 7 ˆ } Õ	Kunming Beijing Road Sub-branch	ú ü /) Õ
Industrial Bank 3 8 Õ	Kunming Branch	ú ü ±
China Minsheng Bank • 7 O [Õ	Kunming Dianchi Road Sub-branch	ú ü W ë) Õ
Agricultural Bank of China • 7 5 8 Õ	Kunming Resort Sub-branch	ú ü ÿ Õ
Bank of Communications t · Õ	Yunnan Branch	® Ì ² ±
Bank of China • 7 Õ	Kunming Guandu Sub-branch	ú ü œ ¨ Õ
China Merchants Bank Ý Õ	Kunming Shijicheng Sub-branch	ú ü ð Ï ì Õ
CITIC Bank • ¦ Õ	Kunming Ankang Road Sub-branch	ú ü Ä p) Õ
Shanghai Pudong Development Bank j ï • Õ	Kunming Branch	ú ü ±
HengFeng Bank 6ì . Õ	Kunming Nanya Sub-branch	ú ü Ì - Õ

Dear Shareholders,

/ + Y ¢ p j

The year of 2023 is the inaugural year for the full implementation of the spirit of the 20th National Congress of the Communist Party of the PRC, and a critical year to continue the implementation of the 14th Five-Year Plan. Kunming Dianchi Water Treatment Co., Ltd. (the “Company ”) firmly upheld and practiced the idea of “lucid waters and lush mountains are invaluable assets” based on the theme of “maintaining stability, preventing risks, promoting reforms, and enhancing quality and efficiency”, and persisted in seeking progress while maintaining stability, thereby facilitating the Company to make new progress in high-quality development.

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PERFORMANCE REVIEW:

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In the first half of 2023, guided by its strategic objectives, the Company focused on the development of its core business, strived to enhance its overall operational efficiency, and ensured effective prevention and control of risks and stable operation. For the six months ended 30 June 2023, the Company’s revenue amounted to RMB862.8 million, representing a decrease of 5.1% as compared to the same period of last year; net profit attributable to Shareholders was approximately RMB165.9 million, representing a decrease of 9.2% as compared to the same period of last year, and basic earnings per share was approximately RMB0.16.

2023 Ë j Ë d ® ! ø · + f z ‰ Ï ï d s Ê è Ð ô 8 ï • d @ b d º Æ 6 Ö B d - Ç , ˆ # › e ¾ ; ¢ 6 f 2023 Ë6 Ü30 Ú ß ¬ H Üd ® ! 8 ×] ‰ [O Æ862.8 õ ¬ ©d 0 j Ë • , h %5.1% i p Ð & ; — Ò ‰ [O Æ65.9 õ ¬ © d 0 j Ë • , h %9.2% d ? I Ê p × B Ò ‰ [O Æ.16 © f

In terms of main business, the Company persisted in prioritising quality and efficiency, with emphasis on the operational aspect as the core of projects. In the first half of 2023, the wastewater treatment plants operated by the Company processed 329.2 million cubic meters of wastewater, and supplied 70.4 million cubic meters of water (including running water and reclaimed water). The overall passing rate of the quality of water supplied met relevant standards, treated water was steadily discharged in compliance with wastewater treatment standards, energy consumption indicators were controlled within reasonable ranges, and 99.4% of the designed capacity of wastewater treatment met the national Class I Category A standard.

In terms of project operation, the Company further strengthened the construction of its operation management system. By adjusting water prices, settling receivables and payables, conducting upgrade and transformation, conserving energy and reducing consumption, and implementing strict reward and punishment measures, the Company effectively enhanced the quality and performance of its existing assets. Meanwhile, the Company strengthened the accounting analysis of operating costs for all operational projects, and actively sought moderate and reasonable cost control measures to ensure reasonable control of selling expenses and administrative expenses.

In terms of project construction, the Company continued to plan and reserve high-quality projects by analyzing the development trend of the industry based on the national economic situation and focusing on the Company's strategic objectives and overall development. In addition, the Company strengthened the full life-cycle management of projects in operation, made scientific plans, continued to tackle challenges, strengthened the comprehensive management of quality, progress, cost and safety, and made great efforts to facilitate acceptance inspection, settlement and finalization of the projects, thereby ensuring the safe, stable and orderly construction of all projects under construction.

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As for talent cultivation, the Company strengthened talent recruitment and training management, improved its internal training system, and continued to refine its performance appraisal and job responsibility system, so as to continuously improve its overall capability in team operation and management. The Company continued to improve the talent selection and recruitment mechanism, enhanced the quality of talents recruited, made precise and effective matches, and provided effective support to talent development. By deepening the reform of the performance management system, the Company clarified the responsibility targets and key tasks, signed target responsibility letters, established a mechanism linking remuneration and profitability, and insisted on target-oriented and result-oriented management. The Company also relied on facts and data to make its decisions, strived to deliver practical results, and implemented a scientific compensation allocation system to stimulate motivation, initiative and creativity among its employees.

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In respect of financial resources, the Company attached great importance to cash flow management, continued to put great efforts in management and control of receivables, actively expanded financing channels, optimized the budgetary allocation of funds, enhanced capital efficiency and strived to improve its cash flow position. In the future, the Group will continue to expand its financing channels and accelerate the revitalisation of under-performing assets in order to reduce financing costs, improve its debt structure and diversify its financing channels.

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PROSPECTS:

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At present, the foundation for economic recovery in China remains fragile, and achieving a substantial turnaround in overall economic performance still demands significant efforts. In the future, the Company will continue to uphold the general keynote of “seeking progress while maintaining stability”, and adhere to the major tasks of “maintaining stability, preventing risks, promoting reforms, and enhancing quality and efficiency”. The main focus will be on transforming work styles, improving efficiency, promoting reform, and strengthening management, and reform and innovation will serve as the fundamental driving force. The Company will strive to balance development and safety, proactively prevent and mitigate significant risks, devote significant efforts in ensuring stability and promoting growth, explore various means to generate revenue and reduce costs, and implement multiple measures to enhance quality and efficiency, thereby ensuring steady and healthy development of the Company.

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CHAPTER TWO LETTER FROM THE CHAIRPERSON
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The Company will continue to optimize the management of existing projects and identify high-quality projects, so as to promote the transformation towards investment in specialized and high-quality projects, thus bringing sustainable and stable income to the Company. In addition, the Company will pay close attention to market changes and actively respond to the latest national and regional policies. It will continue to develop steadily in its wastewater treatment business with a focus on key diversified technical areas such as advanced wastewater treatment, sludge resource utilization, and comprehensive utilization of reclaimed water, implement high-quality projects and expand its presence in the ecological and environmental protection industry chain. By revitalizing existing resources, capitalizing on incremental business, and improving its operational quality, the Company will continue to stimulate endogenous growth momentum and proactively enhance its operating efficiency.

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“Domestic Share(s)”	

"KDI" or "Kunming Dianchi Investment"		Kunming Dianchi Investment Co. Ltd.* (ú ü W ë ³ Þ " ª , ®), a company established in Yunnan Province, PRC with limited liability on 13 October 2004, which is a Controlling Shareholder of the Company
~ ú ü W ë ³ ™	8	ú ü W ë ³ Þ " ª , ® ! d S • õ 2004 Ë 10 Ü 13 Ú ¯ • 7 ® Ì ² Ó m Y Þ " ª , ® ! d ‰ l ® ! Y › p p
"Kunming Construction"		Kunming Municipal Urban Construction Investment & Development Co., Ltd.* (ú ü 9 ì ³ š ï Þ " ª , ® !), a limited liability company incorporated in the PRC on 15 May 1997, which is directly owned as to approximately 84.42% by Kunming SASAC, and is not a connected person as defined in the Listing Rules
~ ú ü ì ³ ™	8	ú ü 9 ì ³ š ï Þ " ª , ® ! d S • õ 1997 Ë 5 Ü 15 Ú ¯ • 7 W Ó m Y Þ " ª , ® ! d _ ú ü 9 7 ‰ \ Ÿ 5 p Ò 84.42% d ¢ j 9 • Æ • Ô › È Y ë ¹ [{
"Kunming DIG"		Kunming Development Investment Group Co., Ltd.* (ú ü ï • ³ « Þ " ® !), a wholly-state-owned company with limited liability incorporated in the PRC on 27 January 2010, which is wholly owned by Kunming SASAC, held 20,959,760 Domestic Shares of the Company as at the Latest Practicable Date, representing 2.04% of the total share capital of the Company, and is not a connected person as defined in the Listing Rules
~ ú ü ï • ³ « ™	8	ú ü ï • ³ « Þ " ® ! d S • õ 2010 Ë 1 Ü 27 Ú ¯ • 7 W Ó m Y 7 Þ ù Þ " ª , ® ! d (_ ú ü 9 7 ‰ 5 Þ 100% p Æ d õ ð Ú , 5 Þ l ® ! 20,959,760 p « p d & l ® ! < p l Y 2.04% d ¢ j 9 • Æ • Ô › È Y ë ¹ [{
"Kunming SASAC"		the State-owned Assets Supervision and Administration Commission of the Kunming People's Government (ú ü 9 [O A ´ 7 Þ * 9 – M # ‰ p 6
~ ú ü 9 7 ‰ ™	8	ú ü 9 [O A ´ 7 Þ * 9 – M # ‰ p 6
"Latest Practicable Date"		13 September 2023, the latest practicable date for the inclusion of certain information and data prior to the printing of this report
~ ð ¼ ç Ú , ™	8	2023 Ë 9 Ü 13 Ú d C l S ù ™ Ã õ l • v] ð • Ø ¿ p ½ Y ð ¼ ç Ú ,

* *For identification purpose only*
* c *Ã 6 Æ 9*

“Listing Rules”		the Rules Governing the Listing of Securities on the Hong Kong Stock Exchange, as amended, supplemented or otherwise modified from time to time
˜ j 9 • Æ ™	8	0 ¥ L t Ô Ç N j 9 • Æ€ ¾ ” Û L e þ Ð ø I ü Ù Ì L · •
“Model Code”		the Model Code for Securities Transactions by Directors of Listed Issuers as set out in Appendix 10 of the Listing Rules
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“Prospectus”		the prospectus of the Company dated 24 March 2017 in relation to the initial public offering and the Listing of H Shares on the Stock Exchange
˜ Ý p - ü ã ™	8	Ú , ‰2017 Ë 3 Ü 24 Ú Þ ë / ã ® š ï / ¿ H p õ L t Ô j 9 Y I ® ! Ý p Ý û
“Reporting Period”		from 1 January 2023 to 30 June 2023
˜ S , ™	8	1 January 2023 to 30 June 2023

“BOO”		Build-Own-Operate, a project model under which an enterprise undertakes the financing, design, construction of wastewater treatment or water supply facilities. Such facilities are owned by the enterprise, and the enterprise has the right to operate such facilities in the concession period during which the enterprise can charge service fees based on the supplied treated wastewater or running water to cover its costs of investment, operation and maintenance and obtain reasonable returns, according to the concession agreement entered into by the enterprise and the government
˜ BOO ™	8	£ Ñ ¹ Þ Ñ ¾ d S G ° f | Ì d _ S • † 8 Õ Ä D e £ e £ î å ˆ # Ð 6 å £ D d Þ ë £ D _ † 8 ¹ Þ d † 8 Þ Æ ¯ $ ¢ , œ 6 Þ ë £ D f ¯ $ ¢ , œ d † 8 ì ½ l ~ A ´ Ô m Y $ ¢ ¾ Æ X D 2 Ô 6 Ð Š ˆ # Y î å Ð 8 å × _ l d ø × « l ³ e 6 ¿ j • Ó l (_ { ¥ # «
“BOT”		Build-Operate-Transfer, a project model whereby, pursuant to a concession agreement entered into by an enterprise and the government, the government grants to the enterprise the rights to undertake the financing, design, construction, operation and maintenance of wastewater treatment or water supply facilities in the concession period, during which the enterprise can charge service fees based on the supplied treated wastewater or water to cover its costs of investment, operation and maintenance and obtain reasonable returns, while upon the expiration of the concession period, the relevant facilities will be transferred back to the government at nil consideration
˜ BOT ™	8	B £ Ñ £ Ñ \ iQ uU \ i \ i

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“TOT”		Transfer-Operate-Transfer, a project model whereby, pursuant to a concession agreement entered into by an enterprise and the government, the government grants to the enterprise the property rights or operation rights of constructed wastewater treatment or water supply facilities in the concession period, during which the enterprise can charge service fees based on the supplied treated wastewater or running water to cover its costs of investment, operation and maintenance and obtain reasonable returns, while upon the expiration of the concession period, the relevant facilities will be transferred back to the government at nil consideration
˜ TOT ™	8	E t Ñ ¾ Ñ E t d S G ° f | Ì d ½ ä d ì ½ † 8 ~ A ´ m Y $ ¢ ¾ Æ X D d A ´ Z Š Ó Y î å ˆ # Ð 6 å £ D ¯ $ ¢ , œ Y * Æ Ð ¾ Æ 7 + † 8 f ¯ $ ¢ , œ d † 8 2 Ô 6 Ð Š ˆ # Y î å Ð 8 å × _ l d ø × « l ³ e 6 ¿ j • Ó l (_ { ¥ # « d þ ¯ $ ¢ , œ £ d ´ ë £ D Z Ì µ t « Þ ë A ´
“utilization rate”		the actual volume of water supplied or wastewater treated divided by the designed volume of water supplied or wastewater treated for a given period
˜ ; \ ™	8	8 › , œ Y ¼ ç 6 å Ð î å ˆ # Ž ð ø £ 6 å Ð î å ˆ # Ž
“wastewater treatment”		use of physical, chemical and biological methods to remove pollutants from wastewater or to turn pollutants into innoxious substances so that wastewater can reach the standards allowing for it to be discharged into a water body or reused
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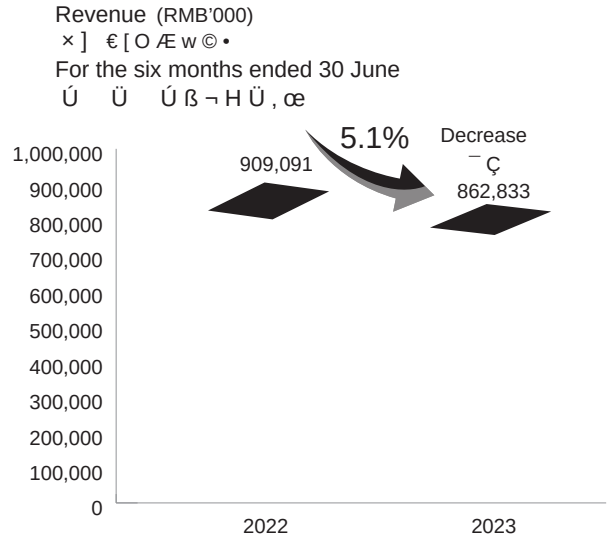
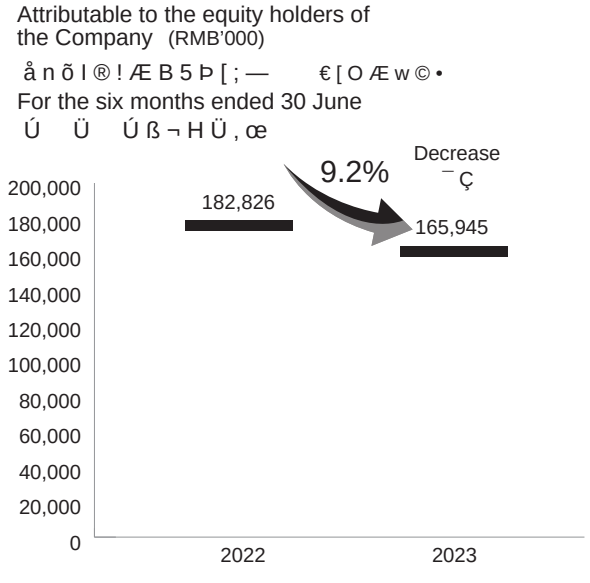
I. FINANCIAL SUMMARY S e Ì Ü

		For the six months ended 30 June Ú 6 Ü30 Ú ß ¬ H Ü , œ	
		2023 2023 Ë	2022 2022 Ë
		RMB'000 *[O Æ w ©*	*RMB'000* *[O Æ w ©*
		(Unaudited) € J ¾ 2 •	(Unaudited) € J ¾ 2 •
Revenue	×]	862,833	909,091
Profit before tax	ü Ã ; —	201,423	206,868
Income tax expense	Ô { ü l \	(34,499)	(23,382)
Profit for the period	, œ ; —	166,924	183,486
Attributable to:	å n õ j		
The equity holders of the Company	l ® ! Æ B 5 Þ [	165,945	182,826
Non-controlling interests	¢ › S Ì Æ B	979	660
Other comprehensive (loss)/income for the period	, œ l ü] ¥ € f & • J × B	(99)	2,830
Total comprehensive income for the period	, œ] ¥ × B < X	166,825	186,316
Earnings per share for profit attributable to the equity holders of the Company during the period *(expressed in RMB per share)*	å n õ l ® ! Æ B 5 Þ [Y , œ ; — Y Ê p × B ø Ê p [O Æ © •		
Basic and diluted earnings per share	? l ¿ ý Q Ê p × B	0.16	0.18





II. SUMMARY OF OPERATING DATA Z e ¾ p ½ Ü

S e ¾ ¤

In the first half of 2023, facing the complicated and challenging international environment as well as the arduous task of domestic reform, development and stabilization, China adhered to the general keynote of seeking progress while maintaining stability, implemented new development concepts in a complete, accurate and comprehensive manner, and fully resumed the normal operation of the economy and society. With effective implementation of macro policies, the national economy as a whole rebounded and improved, facilitating steady progress in high-quality development.

2023 Ë j Ë d & Á O ¡ Y 7 ç ¤ q Y 6 ? Y 7 « · ' ï • ¢ › , d • 7 : 5 ¢ • Ë † ˆ * < ? d • Æ e _ ½ e Œ & « Ï - ï • # Â d ¾ ö _ 6 Œ & (B l Ò · 6 d ƒ H A Ö ï b d 7 O ¾ ö Æ « º £ » d ÷ / Ž ï • ¢ É ª † f

The year of 2023 marks the start of implementing the spirit of the 20th National Congress of the Communist Party of the PRC and is a crucial year for the continuous implementation of the “14th Five-Year Plan”. The Report of the 20th National Congress of the Communist Party of the PRC reaffirmed the strategic mission of ecological civilization construction in China in the new era, proposed that it is necessary to further promote the prevention and control of environmental pollution, persist in treating pollution in a precise, scientific and lawful manner, and continue to fight the battle to defend blue sky, clear water and pure land. The 2023 government work report pointed out that China shall strengthen the protection of the ecological environment and promote green and low-carbon development. China shall adhere to the idea that lucid waters and lush mountains are invaluable assets, improve the ecological civilization system, maintain the balance between development and protection, and continuously enhance the sustainable development capability. From top-level design to institutional protection and resource investment, the state and governments at all levels have consolidated the foundation for sustainable and high-quality development of the industry. With the continuous implementation of the requirements for high-quality development, the increasing demand and intensifying competition in the environmental protection industry, a new pattern is gradually taking shape in the environmental protection market.

2023 Ë J˜ Z d } ™ Y š ... ˜ Ë d J ¼ D˜ d , ž ™ • Œ Õ j ¼ h Y ë Ÿ S Ë f˘ Z d } S ™ Ž ã ü ½ Y - Û þ • 7 [Ò Ö ü £ Y · + , d 8] ª † ¤ î Q # 7 d : 5 Z _ 7 î e Å ª 7 î e 1 , 7 î d 5 ƒ] B » Â e @ å e z - · f 2023 Ë A ´ ˆ * S 8 d v [Ò ¤ - • d ® † ` - A ï • f : 5 ` å ¡ † 1 J – † Õ † Y # Â d Œ [Ò Ö ü S û d ˆ # » ï • q - • Y ë · d ” Ù d º 5 ƒ ï • • b f 7 • Q ¢ t A ´ } ß 4 £ Q S - æ e U ³] d ‰ 8 Y 5 ƒ ÷ / Ž ï • • ¼ Y ? þ f ‡ 9 ÷ / Ž ï • Ë Y ” Ù ª † d - 8 ê Ë ” Ù º t d) F 5 ƒ d - Y - 9 ø ... M ¯ ¼ É – Ó f

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